Part 1E - Coaching Skills: Listening & Providing Feedback

# IFLA Coach Training



International Federation of Library Associations and Institutions

#### Introduction



Continuing Professional Development and Workplace Learning and the Management & Marketing sections

2020 Committee:

- Ewa Stenberg, CPDWL & Coaching Committee Convener
- Almuth Gastinger, CPDWL
- Ulrike Lang, CPDWL
- Carmen Lei, CPDWL
- Barbara Schleihagen, M & M
- Vera Keown, M & M

IFLA Coaching Initiative https://www.ifla.org/cpdwl/projects

#### Instructor

#### Vera Keown

- Associate University Librarian, University of Manitoba, Canada
- Member, IFLA Management & Marketing Section
- Member, CPDWL M & M Coaching Initiative
- Certified Leadership Coach, Member ICF, & Gallup Certified Strengths Coach

# IFLA Coach Training Series



- Part 1A Introduction to Coaching
- Part 1B Coaching Principles, Mindset, & Roles
- Part 1C Coaching Process & Session Guide
- Part 1D Coaching Skills Asking Questions

#### Part 1E – Coaching Skills – Listening & Providing Feedback

Part 2 – Putting It All Together – Live Webinar

## Learning Objectives

- Apply active listening and observation skills during coaching conversations
- Identify personal filters that may get in the way of effective coaching
- Identify the important elements of providing feedback during coaching conversations

### Listen & Observe

- Language used by the client
  - Positive versus negative language
  - Talking about the past rather than the present or future
  - Knowledge, skills, experience, strengths/weaknesses
  - Words used by the client
- Observations
  - Body language
  - Vocal tone and volume
  - Facial expressions

# Listen For What's Not Being Said

- Clues about:
  - Values
  - Beliefs
  - Fears
  - Emotions
  - Strengths
- The person behind the words

# Active Listening

- Body language
- Verbal acknowledgement
- Checking for understanding
- Neutral / Non-judgemental
- Resist the temptation to plan solutions in your mind – you will stop listening
- Stay curious
- Silence

# Watch Out For Your Filters

- Assumptions
- Stereotypes
- Values & beliefs
- Trying to relate

#### Overcome filters by staying curious

## Tips For Providing Feedback

- Don't feel tempted to fill the silence by talking
- Ask permission to provide feedback
- Focus on observations and facts, not your opinions or thoughts
- Resist the temptation to provide advice

#### Review

- Apply active listening and observation skills during coaching conversations
- Identify personal filters that may get in the way of effective coaching
- Identify the important elements of providing feedback during coaching conversations

#### What's Next?

- IFLA Coach Training:
  - Part 1A Introduction to Coaching
  - Part 1B Coaching Principles, Mindset, & Roles
  - Part 1C Coaching Process & Session Guide
  - Part 1D Coaching Skills Asking Questions
  - Part 1E Coaching Skills Listening & Providing Feedback
  - Part 2 Putting It All Together Live Webinar

### Thank You and Contact

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CPDWL Section - https://www.ifla.org/cpdwl

M & M Section - <u>https://www.ifla.org/management-</u> and-marketing